

To: Ashley Adkinson	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that **15.4%** of your current base salary, **\$8,831.22**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Todd Ahearn	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **15.4%** of your current base salary, **\$12,591.78**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Michael Allen	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **14.9%** of your current base salary, **\$8,423.63**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: John Amarante	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **15.3%** of your current base salary, **\$12,369.99**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: John Amos	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **16.9%** of your current base salary, **\$15,424.70**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Nicole Amrhein From: Mat Heck, Jr.

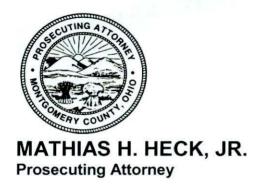
Subject: Compensation Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **15.6%** of your current base salary, **\$9,734.40**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Debra Armanini From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **15.1%** of your current base salary, **\$23,405.24**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Carly Arnold	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 15.7% of your current base salary, \$5,022.49, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Hannah Bakosh	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **18.1%** of your current base salary, **\$6,607.22**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



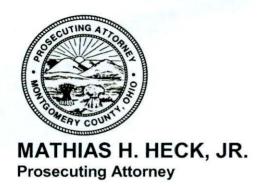
To: Ward Barrentine	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **15.8%** of your current base salary, **\$14,525.89**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Daniel Brandt From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **16.0%** of your current base salary, **\$15,392.00**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Thomas Brodbeck	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **14.9**% of your current base salary, **\$8,423.63**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Lisa Bruder	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 16.4% of your current base salary, \$10,339.35, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Margaret Carper	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **15.3%** of your current base salary, **\$12,653.22**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Kelsie Carson	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **15.5%** of your current base salary, **\$9,439.87**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Nancie Chaille	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **15.2%** of your current base salary, **\$6,715.24**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Erin Claypoole	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **16.3%** of your current base salary, **\$14,846.56**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



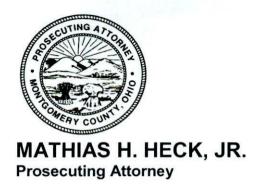
To: Karen Clift	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **18.4**% of your current base salary, **\$8,285.89**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Dianna Clutter From: Mat Heck, Jr.

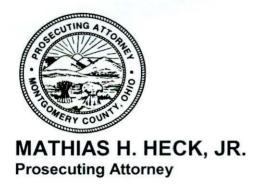
Subject: Compensation Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **15.4%** of your current base salary, **\$5,669.66**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jennifer Comes	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **15.7%** of your current base salary, **\$4,709.00**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Candace Crear From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **14.9%** of your current base salary, **\$9,000.08**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Holly Creekmore	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **15.4%** of your current base salary, **\$5,198.79**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Whitney Crim	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that **16.3%** of your current base salary, **\$9,160.86**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



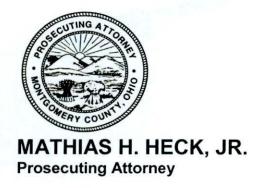
To: Leon Daidone	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that 13.4% of your current base salary, \$18,038.76, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Matthew DeRosa	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that **15.4%** of your current base salary, **\$8,812.00**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: R. Tyson Dillon	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that 16.3% of your current base salary, \$9,171.03, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Barbara Dodd	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 19.5% of your current base salary, \$7,807.80, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Lynda Dodd	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 16.7% of your current base salary, \$15,916.04, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Kaylin Ely	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that **19.1%** of your current base salary, **\$5,919.47**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Steven Espy	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that **15.5%** of your current base salary, **\$9,707.46**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Courtnie Fields	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that **14.9%** of your current base salary, **\$8,017.63**, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Kaitlin Fine	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 18.1% of your current base salary, \$6,787.93, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Gregory Flannagan	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.2% of your current base salary, \$11,766.64, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Tara Fought	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 18.9% of your current base salary, \$7,323.83, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Andrew French	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.1% of your current base salary, \$15,243.74, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Franklin Gehres	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.2% of your current base salary, \$9,714.56, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Richard Glennon III	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 17.3% of your current base salary, \$10,798.80, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Ann Gramza	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 17.4% of your current base salary, \$13,448.95, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Michelle Grodner	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.8% of your current base salary, \$13,663.10, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Thomas Hale	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.6% of your current base salary, \$7,513.29, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jillian Heigel	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$4,766.57, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Linda Henderson	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 20.4% of your current base salary, \$8,057.83, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Paige Heneghan	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 9.1% of your current base salary, \$4,777.43, will be included as lump-sum compensation on your December 18, 2020 paycheck.



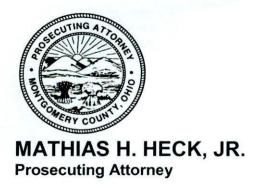
To: Carrie Hensley	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$6,633.83, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Courtney Hensley	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$4,772.77, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Shaina Hombach	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.1% of your current base salary, \$8,663.35, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Sandra Hunt	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.2% of your current base salary, \$11,160.12, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Sarah Hutnik	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.5% of your current base salary, \$8,197.49, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Anne Jagielski	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.3% of your current base salary, \$9,088.93, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Sarah Jankowski	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.6% of your current base salary, \$4,679.00, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Lora Jonas	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$7,876.67, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Laura Jordan From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.5% of your current base salary, \$5,474.35, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Matthew Joseph	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.9% of your current base salary, \$8,770.69, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Margie Kern	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.6% of your current base salary, \$6,650.59, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Heather Ketter	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 17.7% of your current base salary, \$11,361.42, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Emily Kleiner	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 19.9% of your current base salary, \$6,515.10, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Ashley Kochel	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.3% of your current base salary, \$5,706.04, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Meggan Lanahan	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.4% of your current base salary, \$5,082.69, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Alexandra Lesko	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$5,198.79, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Lisa Light	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$8,286.68, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Megan Lucking From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$5,439.03, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Kelly Madzey	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.2% of your current base salary, \$11,508.22, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Laura Mariani	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.3% of your current base salary, \$12,688.23, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Scott Martin	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.3% of your current base salary, \$7,896.24, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Terri Maruca	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.9% of your current base salary, \$5,853.74, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Morgan McConnell	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.6% of your current base salary, \$8,394.30, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Elizabeth McCormick	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 16.7% of your current base salary, \$9,927.55, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Blake McCroskey	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 9.1% of your current base salary, \$4,777.43, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Brooklyn McGinnis From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.9% of your current base salary, \$5,939.73, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: L. Skye McKenna	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 18.2% of your current base salary, \$7,972.47, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Shaun McPherron	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$8,423.63, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Kimberly Melnick From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 15.7% of your current base salary, \$13,774.30, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: M. David Merrell	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 15.5% of your current base salary, \$9,117.47, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Navil Moniruzzaman	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$8,017.63, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Bryan Moore	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$9,599.99, will be included as lump-sum compensation on your December 18, 2020 paycheck.



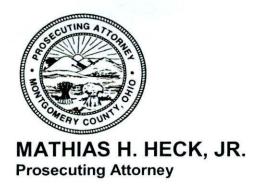
To: Jacob Mosher	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$9,148.34, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Amber Mullaly	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.5% of your current base salary, \$8,762.83, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Brandon Myers From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$9,148.34, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Haley Napier	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$8,286.68, will be included as lump-sum compensation on your December 18, 2020 paycheck.



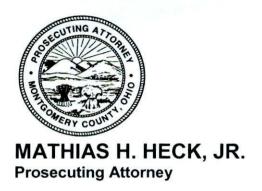
To: Robert Nemeth	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$5,909.90, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jessica Newsom	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 20.4% of your current base salary, \$7,408.63, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Victoria Nilles	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.9% of your current base salary, \$11,022.90, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jamie Oliver From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.4% of your current base salary, \$8,350.62, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Elizabeth Orlando	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 16.6% of your current base salary, \$12,450.80, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Nathaniel Peterson	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

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Therefore, it is my pleasure to inform you that 15.9% of your current base salary, \$8,853.37, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Michele Phipps	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$11,234.60, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Alexandra Pickerill	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$8,194.28, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Tara Poteet	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

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Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 17.6% of your current base salary, \$7,094.63, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Tonya Rader	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$6,909.30, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Kathryn Rettich	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.0% of your current base salary, \$9,271.81, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Randi Rhodus	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$5,198.79, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jamie Rizzo	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$8,017.63, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jamie Robinson	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$4,772.77, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jonathan Sauline	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.2% of your current base salary, \$9,494.28, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Ashley Scarpelli From: Mat Heck, Jr.

Subject: Compensation Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.4% of your current base salary, \$5,082.69, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Anthony Schoen	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.0% of your current base salary, \$10,564.32, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Alissa Schriner	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.1% of your current base salary, \$9,422.40, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Thomas Schutzman	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.5% of your current base salary, \$8,762.83, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Joshua Shaw	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$9,303.80, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Collin Showe	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$8,738.33, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jessi Simpson	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.7% of your current base salary, \$9,186.13, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Dylan Smearcheck	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.8% of your current base salary, \$9,869.06, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Kerry Smoot	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.1% of your current base salary, \$10,649.18, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Cheyanne Solomon	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 19.0% of your current base salary, \$6,840.91, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Gregory Spears	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 6.9% of your current base salary, \$5,209.78, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: James Staley	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.9% of your current base salary, \$8,936.05, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Chelsea Strong	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.4% of your current base salary, \$5,082.69, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Nicholas Surkala	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$7,822.38, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Cara Sweet	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 21.9% of your current base salary, \$13,998.13, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Rion Talley	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.6% of your current base salary, \$7,917.31, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: India Taste	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$4,888.08, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Steven Wagenfeld	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 12.2% of your current base salary, \$10,325.49, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: William D. Weaver	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$5,041.84, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Jennifer Weber	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$12,468.08, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Eric Whitelow	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.3% of your current base salary, \$7,702.99, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Myra Wilburn	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 14.9% of your current base salary, \$7,717.01, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Diane Williams	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 16.1% of your current base salary, \$6,798.06, will be included as lump-sum compensation on your December 18, 2020 paycheck.



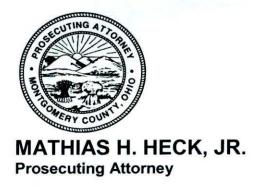
To: Reagan Willis	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

Due to the Coronavirus which has infected people worldwide, 2020 has been a year unlike any we have experienced before. I am proud of the way we have adapted and worked hard to safely continue our work in spite the pandemic.

As a result of the ongoing economic conditions created by the unprecedented slow down or shut down of many businesses, and the resulting reduction of tax revenues, the Board of County Commissioners determined it was necessary to both reduce all county budgets for 2021 by 3.0% and to not authorize any pay raises for 2021. I believe we will be able to absorb this cut without any reduction in salaries or layoffs.

Given the planning our office did to prepare for the reduction in the 2021 budget, our office will realize a surplus of funds in our 2020 budget. I decided to use the surplus to compensate those employees who have worked tirelessly to maintain the critical services our office provides to the citizens of Montgomery County during these trying times.

Therefore, it is my pleasure to inform you that 15.4% of your current base salary, \$4,772.77, will be included as lump-sum compensation on your December 18, 2020 paycheck.



To: Melissa Zawadzki	From: Mat Heck, Jr.
Subject: Compensation	Date: December 18, 2020

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Therefore, it is my pleasure to inform you that 15.5% of your current base salary, \$9,207.74, will be included as lump-sum compensation on your December 18, 2020 paycheck.